



Qatar Shell Pearl GTL

Incident and Injury Free Journey

Appreciation Book

Talk with
me about
safety.

Pearl GTL IIF



**C7- Nasser S. Al-Hajri Corporation (NSH)
and Subcontractors**

April 2011

Message from **Andy Brown**



Andrew Brown
Shell Executive Vice President Qatar
Managing Director



The C7 team has always been an example to all the other ADTs in the way they started, executed and completed the job. They have always had a strong sense of care for their workers, based on a culture NSH developed when working with IIF on QCS. They brought these attitudes to Pearl GTL from the outset and established a strong safety culture. Arguably C7 has had to cope with some of the most challenging work environments in remote locations, with excavations as well working at heights. As a result their workers have had to demonstrate self discipline and to work in small self contained teams where people look out for each other. The quality of NSH's leadership, their commitment to IIF and their care for the individual has meant that they have outperformed in safety. I would like to congratulate them on this great achievement.



Rob Munster
Shell VP HSSE
SD Manager

NSH and their subcontractors have been part of the Pearl GTL Safety Leadership journey from the start actively participating in ensuring their HSE commitments have been implemented. NSH have also been a strong partner in the Pearl GTL Incident and Injury Free journey from its launch. They arrived at Pearl GTL with previous IIF experience and they have set an example and raised the bar for delivering an IIF program. The Leadership were committed to the safety and welfare journey to which Pearl GTL had been founded and embodied the IIF journey and visibly demonstrated this commitment and their care and concern for their workforce every day. Quality was also high on the agenda for NSH and they were recognized a number of times, including receiving the Quality Contractor of the Quarter Award in 2009 and reaching Quality Achievement during Site Technical Assurance Reviews. I would like to thank and congratulate NSH on embedding safety and quality as deeply held values in and establishing themselves as committed IIF partners. I am sure that they will successfully take this culture with them to future projects.

Message



Marty Schweers
Project Director
Pearl GTL

My sincere thanks and congratulations go to NSH for your excellent HSSE performance on the Pearl GTL Project. NSH maintained a superior performance right from the very start through to the end of the project. Your company and your people were always ready to support and volunteer help for all the campaigns, initiatives and

Safety Day activities. You have shown genuine concern for your fellow workers in the true "Incident and Injury Free" spirit.

Not only was this spirit of care and concern shown by NSH, but the entire C7 team deserves appreciation and thanks. You have been successful while working in difficult conditions, away from the main site and often times out of sight.

Thanks to the entire C7 Team.

Committed to Incident and Injury Free

Message

To ALL Workers, Supervisors and Managers of NSH and C7, I congratulate you on a successful and safe project. Milestones were reached which indicated a strong support of keeping people safe and returning them home to their loved ones. The most significant milestones were reaching 8 million manhours without a Lost Time Injury and attaining four quarters with an Incident Rate below a 1.0 TRCFR. This was accomplished through hard work and Management support of IIF which the workers embraced. Each and every member of the C7 team is to be recognized for their individual efforts in keeping each other safe.

Thank you for your hard work on the most unique and challenging of projects.



Will Van Ostrand
JK HSE Director
Pearl Site Safety
Operations Manager

Nasser Al-Hajri Corporation was awarded the contract for the Off plot and Jetties in the 3rd Quarter of 2007, which was the last major Contract to be awarded on the Pearl GTL Project. Nasser Al-Hajri Corporation's immediate challenge was to achieve HSSE readiness to start to allow them to commence with construction.

Nasser Al-Hajri embraced this challenge and their enthusiasm and hard work was rewarded by making Nasser Al-Hajri one of the best HSSE performers on the Pearl GTL Project.

The Off plot and Jetties extended from the Northern battery limit of the Pearl GTL onsite complex to Berths 24 and 25, a distance of approximately 16 Kilometers. The scope of work was extremely challenging, as it involved crossing all of the major roads that are part of the infrastructure of Ras Laffan, in addition to the many interfaces with all of Ras Laffan other occupiers. To the credit of all involved with this part of the project, the Construction teams achieved the recognition of being one of the safest operating within the RLIC areas and received recognition for completing the works with minimal disruption to others.

Throughout the project Nasser Al-Hajri supported the IIF programme, not only with their workforce, but they openly contributed to the overall Pearl GTL Projects IIF days. I spent over 2 years working with Nasser Al-Hajri on the Off Plot and Jetties, which I consider one of the Pearl GTL Project successes. Being selected to work on the Pearl GTL Project is a privilege and to be counted as a part of its success is an honor. I would personally like to thank Nasser Al-Hajri for their support in making this a success and I am sure that Nasser Al-Hajri will continue in the years ahead with its commitment to being Incident and Injury Free.



David Elliott
Snr Construction Manager
C7 Off plot & Jetties

Creating an Incident and Injury Free Work Environment

Creating an Incident and Injury Free Work Environment
In creating an Incident and Injury Free jobsite, leaders must look for and create opportunities to make all of these conversations happen. It is through these conversations happening on a daily basis that the accomplishment of an IIF work environment is built.



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RELATIONSHIP

"Relationship is the foundation of all accomplishments."



Shell EVP Site Visit



Pearl Village Opening Ceremony.
L.M. Rabah Hamad Al Mohannadi,
General Manager of the
Qatar Electricity and Water
Company, acting on behalf
of HE Minister Al Attiyah,
Royal Dutch
Shell's Executive
Director Linda Cook
and
Shell Country Chairman
Andy Brown.



Site Safety Walk



Safety Day 2007



Safety Day 8 June 2010



Shell Site Visit

Build Relationships

Talk about safety, incidents, injuries, successes and Incident and Injury-Free performance by speaking with people about people, not numbers and programmes. Make it truly safe for people to express their doubts and differing opinions. Make it truly safe for people to express their concerns about fair treatment, quality-of-life at work and any dignity and respect issues.

Set the "relationship standard" by being seen and heard listening and speaking to people in their work place (e.g. in the field). Make sure you are constantly working to improve the quality of your relationships.



Find or Create Opportunity

Describe incident and Injury-Free in a way that makes it seem not only possible, but also feasible; use clear examples of how people can participate in being Incident and Injury Free.

Create vivid pictures for others of what being Incident and Injury Free looks-like.

Create opportunities to send loud and clear messages that enforce the commitment to working Incident and Injury Free. Frequently ask "Where will our next injury happen?" and then ask "What are we going to do to prevent it?"



OPPORTUNITY



IIF Champions Program Launch



IIF Champions' Walk



Safety Talk



JK - NSH Team Building



Supervisor-Awareness Training



ACTION

Take action and Inspire others to act



Regular Toolbox Talk



Safety Day June 2010



Chemical Emergency Response Team



Chemical Spill Emergency Drill



JK NSH Team-building



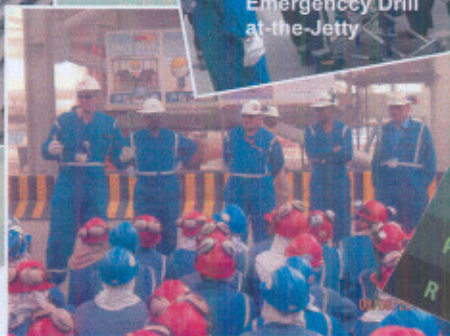
Electrical Safety Day TBT



Emergency Drill at the Jetty



Weekly JK Management TBT



Commissioning TBT



Take action that demonstrate your commitment to an Incident and Injury Free environment; inspire others to do the same. Through your own actions, model the values and priorities you endorse.

Make bold promises and unreasonable requests. Work with others to produce more and more communication and coordination of safety efforts. Surface potential obstacles, concerns, doubts or breakdowns by demonstrating, with your questions and responses, that it is safe to raise issues and that you will respond or act thoughtfully and decisively.

Hold yourself and others to account for following up on safety commitments. Manage and follow up on the completion of safety related tasks or requests. Make it clear that everyone should stop a job they view as dangerous.

ACCOMPLISHMENT

MANAGE COMPLETION

Throughout the journey, ensure that everything and everyone is complete at each step and ready for the next.

Be seen and heard expressing your appreciation and regard for accomplishment in safety, especially in places you are not normally seen or heard.

Turn results into accomplishments by making it clear how they support and make possible an Incident and Injury Free workplace.

Look for new ways to highlight positive safety performance.

Talk with me about safety.
Pearl GTL IIF



8M Manhour Celebration



Raffle Draw for 8M Manhour Celebration



Gas-Oil-Import Ceremony



Awarding of Certificates



Audience for the 8M Manhour celebration



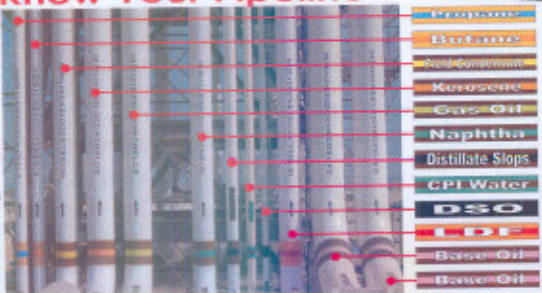
C7 - Team Building 2009





- Gas Oil Import Ceremony 2010/11/14
- Recognition of 8 Million Man-Hours Lost Time Incident Free July 2009
- Achiever of High Level of Quality Excellency for Pearl GTL Quarter 4, 2009
- Quality Achievement during the Site Technical Assurance Review (STAR - 4) Quarter 2, 2010
- Committed to Flawless, Quality and having achieved World-Class performance in the site Technical Assurance Review (STAR-er 2) Quarter 1, 2009
- Quality Contractor of the Quarter for Pearl GTL Quarter 2 2009
- HSSE Contractor of the Quarter for Pearl GTL April 2009 - June 2009
- In recognition of Achieving a T.R.C.F of Less Than One (1) on Pearl GTL for Four Quarters (1-4) in 2009
- Ras Laffan Industrial City - Certificate of Appreciation for having an effective camp management strategy and cooperation with respective RLIC authorities which resulted to minimum security incident cases during the year 2009.

Know Your Pipeline



Pearl GTL



Safety Recognition

Thank You

for making things happen on Qatar Shell Pearl GTL
Nasser S. Al-Hajri Co. Ltd. (NSH) and Subcontractors



HYTORC®

m Mott
MacDonald



إعلاء للتوريد والمعدات
Supreme Supply & Services

Technip



Weatherford

invenys
Operations Management

FMC Technologies

cape

IIF STEERING TEAM VISION

Team



Incident & Injury Free
Pearl GTL

with

your

safety.

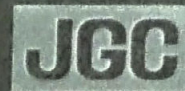
Pearl GTL

**Talk with
me about
safety.**

Pearl GTL IIF

"Pearl GTL is a project where everyone goes to work with pride everyday, understands the job they are doing and takes the time to work safely by following the rules, feels empowered to speak up and stop the work, cares for others and is cared for, and goes back home safely to their family as a result."

MRMOTA2011



Barzan Onshore Project

Congratulations!

**Nasser S. Al-Hajri
Corporation**

We appreciate very much
your effort and contribution
in achieving the

95,000,000 MAN-HOURS

without Lost Time Injury

on November 11, 2013

JGC Corporation
Barzan Onshore Project
Ras Laffan Industrial City, Qatar

Qatargas 3&4 Joint Asset Development Team



قطر للغاز
QATARGAS



قطر للغاز
QATARGAS

Presents this to:

Nasser S. Al-Hajri Co. Ltd.



" In recognition to NSH for their continuous efforts to improve their safety performance and learn from others, and twice achieving a record of 10 million man-hours LTI free."

Presented by:

Robert G. Flesher

Chief Operating Officer

Qatargas 3&4 JADT

27th October 2010



QATARGAS 3&4 INTEGRATED PROJECT



CERTIFICATE OF APPRECIATION

We congratulate **Nasser Al Hajri (NSH)** Company for the remarkable achievement of Ten Million Man hours worked without a lost time injury on the QG3&4 Onshore project.

Qatargas 3&4 management appreciates the commitment of NSH's management and employees to safety and Incident and Injury Free Culture on site.

Kerr Johnston

Chief Operating Officer

Michael Britton

Senior Project Manager

Jim Gardiner

Onshore Project Manager

EMDC 2009 Construction Safe Contractor Award

ExxonMobil
Development



This is to certify that

**Nasser S. Al Hajri
Corporation**

has been awarded



the EMDC 2009 Construction Safe Contractor Award for
world class safety performance on RasGas

Clay W. Vaughn

Clay Vaughn,
EMDC Project Management & Execution
Vice President

شارق
3rd Expansion Project

PRESENTED TO :

NASSER S AL HAJRI CORPORATION

IN APPRECIATION FOR THEIR CONTRIBUTION
TO THE ACHIEVEMENT OF

75,000.000

HOURS WITHOUT A LOST TIME INCIDENT

JANUARY 2009



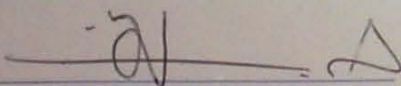
RasGas Company Limited

CONGRATULATIONS

to

Nasser S. Al Hajri

In recognition of your outstanding accomplishment of 30 million man-hours LTI free
from 29th July 2006 to 12th June 2009


Hamad Rashid Al Mohannadi
Managing Director - CEO


for David G. Marchak
Group Venture Manager

18th June 2009

the power of the drop
THE ENERGY TO TRANSFORM



NASSER S AL HAJRI CORPORATION

**HSSE Contractor of the Quarter
for**

PEARL GTL

An Incident and Injury Free Project

April 2009 - June 2009

**Presented by
Rob Kretzers**

Project Director
Pearl GTL



Pearl GTL





Presented to

Nasser Al Hajri Corporation

In Recognition of Achieving a T.R.C.F.

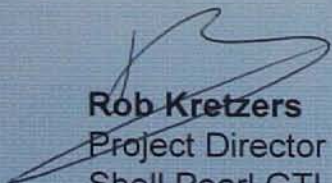
of Less Than One (1)

on


Pearl GTL

an Incident and Injury Free Project

Quarter 1 2009



Rob Kretzers
Project Director
Shell Pearl GTL



Marty Schweers
Project Director
JK Pearl GTL



Pearl GTL





Presented to

Nasser Al Hajri Corporation

In Recognition of 8 Million Man-Hours


Lost Time Incident Free


on

Pearl GTL

an Incident and Injury Free Project

July 2009


Rob Kretzers
Project Director
Shell Pearl GTL


Marty Schweers
Project Director
JK Pearl GTL



Pearl GTL



Presented to

Nasser Al Hajri (NSH)

Committed to Flawless, Quality
and having achieved World-Class performance
in the Site Technical Assurance Review (STAR-er 2)

Quarter 1, 2009

Flawless Fred Says:

Doing
the Job
Right
First
Time



Rob Kretzers

PEARL GTL Project Director.....

Graham Taylor

PMC Onshore Project Director.....



Pearl GTL



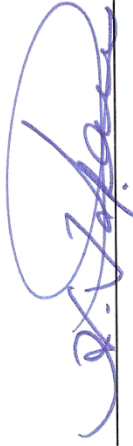
To Whom It May Concern

Date: February 23, 2009

CERTIFICATE OF APPRECIATION

This is to certify that M/s Nasser S. Al-Hajri Co. Ltd. (hereinafter referred to as NSH) registered office at P.O. Box 31854, Doha, State of Qatar is one of our main Subcontractor for the QATARGAS 3 & 4 ONSHORE FACILITIES PROJECT, Ras Laffan Industrial City, State of Qatar. M/s Nasser S. Al-Hajri Co. Ltd. has performed, Scheduling, Supply of Local Materials, Shop Fabrication and Construction Works for the Civil, Structural Steel Erection, Equipment Installation including Heavy Lift, Piping Works, Electrical Works, Instrumentation Works, Painting Works, Refractory Works and Insulation Works with a best Quality and Safe manner.

M/s Nasser S. Al-Hajri Co. Ltd. has been awarded as the best Subcontractor of several months. On behalf of CHIYODA Corporation, I would like to express our highest appreciation to Nasser S. Al-Hajri Co. Ltd. for the excellent performance of the project up to present, and ensure that M/s Nasser S. Al-Hajri Co. Ltd. will complete the project on time with an excellent Quality and Safe manner. I wish M/s Nasser S. Al-Hajri Co. Ltd. all success and prosperity.



Hisao TAKANO, Senior Site Manager

Chiyoda-Technip Joint Venture (CTJV)
QG 3 & 4 Onshore Project

Main Identity

From: "Liaqat Ali" <Liaqat.Ali@kbr.com>
To: "500718" <nshcorp@nshcorp-sa.com>; "Charles Humphrey - KBR" <Charles.Humphrey@kbr.com>
Cc: "Rabeeah-AI, Abdullah S." <rabeeah@saudikayan.sabic.com>; "Khaldi-AI, Mazyad S." <MKhaldi@SABIC.com>; "Suwaid-AI, Salamah M." <suwaidsm@SABIC.com>; "Basri-AI, Abdulrahman A." <Basriaa@saudikayan.sabic.com>; "Husain, Abdullah A." <HusainAA@SABIC.com>; "Salah AI-Ghamdi" <Salah.AI-Ghamdi@kbr.com>; "D.Harikumar" <dh@alhajincorporation.com>; "Michael E.Lindsay" <mlindsay@alhajincorporation.com>
Sent: Monday, June 01, 2009 2:15 PM
Subject: CONGRATULATIONS

Dear Dr. Ravi

Your site team deserves our hearty congratulations and compliments for achieving the double digit figure progress for the second consecutive month. It was not easy given the size and complexity of the project. It took their full dedication and hard work round the clock. They achieved this target while maintaining the best safety record on site. As always safety is MORE IMPORTANT than anything else.

We also thank you for your personal support and encouragement of your team with your frequent and some surprise visits (**4 AM on a Thursday** was very effective for its impact).

I also take this opportunity to express our thanks and appreciation for KBR Project Director for his committed leadership and his team's tremendous efforts and guidance to help achieve this un-precedented target.

Needless to mention that going forward, targets will become more difficult to achieve but I am sure that we all are up to it as a team and SHALL ACHIEVE them all, one by one.

Thanks and regards

Liaqat Ali
SK Olefins Project Manager

Tel.Off : +966 3 3590110
Tel.Off : +966 3 3590131 Ext:555
Tel.Mob: +966515002464

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التصنيع
TASNEE

FLUOR®

"SAFETY EXCELLENCE AWARD"

Is hereby granted to:

NASSER AL-HAJRI

For their outstanding performance and lasting contribution to the established "Safety Program" leading to the achievement of the following final results during the overall construction of the

Tasnee Ethylene Project, in Jubail, Saudi Arabia

Frequency Rate Recordable Work Cases = 0.03
(Based on 200.000 safe man-hours)

Granted: October 27, 2008


Saleh F. Al-Nazha
President
Tasnee Petrochemical Complex


Nick Parsic
Vice President
IMT / FLUOR


Patrick Caughey
Construction Director
IMT / FLUOR


Jan Van Steenberghe
Safety Manager
IMT / FLUOR

TASNEE **التصنيع**

FLUOR®

"QUALITY EXCELLENCE AWARD"

Is hereby granted to:

Nasser Al-Hajri


For their outstanding performance and lasting contribution in achieving the following final results during the overall construction of the Tasnee Ethylene Project, in Jubail, Saudi Arabia

Total butt weld joints Radiographed / UT = 12,505


Total joints rejected = 60

Resulting in a world class weld reject rate of only 0.48%

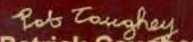
Granted: August 4, 2008


Saleh F. Al-Nazha

**President
Tasnee Petrochemical Complex**


Nick Parsic

**Vice President
IMT / FLUOR**


Patrick Caughey
**Construction Director
IMT / FLUOR**


David Giffbanks
**Quality Director
IMT / FLUOR**




Presented to


Nasser Al Hajri Corporation

In Recognition of 7 Million Man-Hours
Lost Time Incident Free
on
Pearl GTL

an Incident and Injury Free Project

June 2009


Rob Kretzers
Project Director
Shell Pearl GTL


Graham Taylor
Project Director
JK Pearl GTL



Pearl GTL



شَرْق
sharq

FOSTER  WHEELER

سابك
sabik

Certificate of Appreciation

This certificate is awarded to


NASSER AL HAJRI (EP)

*In appreciation of their valuable contribution to the
SHARQ 3rd Expansion Project Safe Hours achievement of*

20,000,000

April 2007




Dennis Murphy (HSE Manager Directorate)


Khalid Saad (Project General Manager)

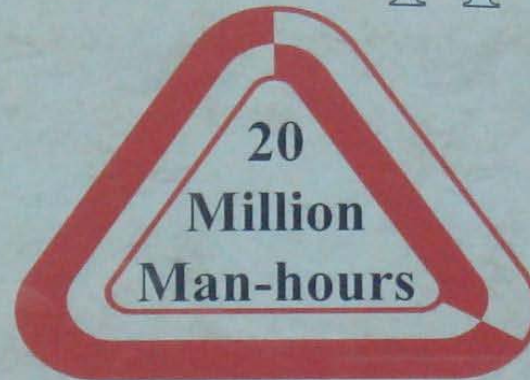


Stone & Webster Arabia Co. Ltd.

A Shaw Group Company



Certificate of Appreciation



Shaw Stone & Webster Arabia Co. Ltd.
wishes to thank

NASSER S. AL-HAJRI CORP.

for an outstanding safety achievement in reaching
"20 MILLION MAN-HOURS without a LOSS TIME INJURY"
for the Sharq 3rd Expansion Project, Al-Jubail, K. S. A.

Mr. Ian Fletcher
SSWACL HSE Manager



Mr. Ray Fletcher
SSWACL Construction Director



Saudi International Petrochemical Company
(Saudi Joint Stock Company)

Certificate of Appreciation

Awarded To

Nasser S. Al-Hajri Corp.

*For Their Contribution Towards Achieving
8 (Eight) Million Safe Man-Hours*

Without "Lost Time Incident"

At Sipchem JAC Project.

15th July 2008

Ch. Warne. A.W.S.O.

Christopher Warne

JAC Project HSE Coordinator

Mehdi Adil

Vice President - Major Projects

مشرق
sharq

3rd Expansion Project

Awarded to:

Nasser S Al Hajri - EP

For their contribution to the
overall project Safe Hours
Achievement

30,000,000
July 2007

التميل TASNEE



SAUDI ARABIA

Linde

IMT

We appreciate

NASSER S. AL-HAJRI CORP.

*For their support and cooperation
towards the achievement of*

10 MILLION MANHOURS

without lost time accident

**Site Representative of
TASNEE Ethylene Cracker Project**

Samsung : Sang-Kyu Lee

Linde : Hartmut Harth

IMT : Patrick Guehen

غاز
كوكو

سابك
sabir

GAS PHASE-II ASU PROJECT YANBU

SAUDI BASIC INDUSTRIES CORPORATION

NASSIR S. AL-HAJRI CORPORATION

Is recognized for its outstanding contribution made during the construction of GAS Phase-II ASU Project, Yanbu. Its excellent achievement is highly regarded by the Company.

This Merit Achievement Award is given to NSH on the 26th of December 2005 at GAS, Yanbu.

Keep up the good work.

KHALED F. AL-URAIK
Project Manager, GP2Y

ALI H. AL-GHAMDI
President, GAS

FLUOR®

Proudly Awards



INCIDENTS

*Five-Star
Status*

To

NASSER S AL-HAJRI CO. LTD
RASGAS RL3 COMMON OFFPLOT PROJECTS
Ras Laffan Industrial City,
Doha, Qatar

1,000,000 Safe Work Hours
Recordable Incidence Rate: 0
04 August 2006 to 20 January 2007

Jeff Faulk

Jeff Faulk
Group President
Energy & Chemicals

Garry Flowers

Garry Flowers
Senior Vice President
HSE, IR & Security

Jim Heavner

Jim Heavner
Senior Vice President
Upstream

FLUOR

Fluor Arabia Limited

Yansab Utilities and Offsites Project

Yanbu, Kingdom of Saudi Arabia

ينساب
yansab

Awards this


CERTIFICATE OF RECOGNITION

to

NASSER S. AL-HAJRI ~ K004

**For Achieving 3, 000, 000 Safework Hours
without a Lost Time Accident**

October 2008



Erik Scheepers
Snr. HSE&S Manager



Frank Erichson
VP Project Director



Lloyd Johnson
Construction Area Manager

FLUOR

FLUOR ARABIA LTD.

Yansab Utilities and Offsites Project

Yanbu, Kingdom of Saudi Arabia

ينساب
yansab

Awards this

CERTIFICATE OF RECOGNITION

to

Al-Hajri ~ K004

**For Being a Finalist for HSE Contractor for the Month
of**

September 2008



Frik Scheepers
HSE&S Manager



Frank Erichson
VP Project Director



Llyod Johnson
Construction Area Manager

FLUOR

FLUOR ARABIA LTD.

Yansab Utilities and Offsites Project

Yanbu, Kingdom of Saudi Arabia

ينساب
yansab

Awards this

CERTIFICATE OF RECOGNITION

to

Nasser S. Al-Hajri ~ K004

**For Being a Finalist for HSE Contractor for the Month
of**

August 2008



Frik Scheepers
HSE&S Manager



Frank Erichson
VP Project Director



Llyod Johnson
Construction Area Manager



JGC Middle East FZE

جي جي سي الشرق الأوسط م م ح

DOLPHIN ONSHORE FACILITIES PROJECT

RAS LAFFAN SITE OFFICE

P. O. Box 60767, Al-Khor, State of Qatar

Tel: +974-4747 660, 700

Fax: +974-4747 650

C. R. No. 28166

Our – Ref: L- JSO/NSH (CNC 1&2 and MC-1) - 0265 June 7, 2007

Nasser S Al Hajri Co.LTD

P.O Box: 31854

Doha, State of Qatar

Attention: Mr.Amer Amin Saab

Site Manager

Project: DOLPHIN ONSHORE FACILITIES PROJECT

Subject: Achievement of 15 Million man-hours without lost Time Incident (LTI) by NSH.

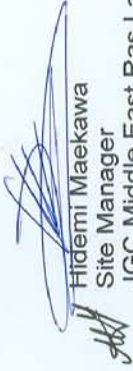
We hereby express out heartiest congratulations for you and your team in achievement of **15 million safe man-hours with out Lost Time Incident (LTI)** in Dolphin Onshore Facilities Project on May 13th, 2007 by your company.

We sincerely applaud your contribution towards Project Safety Performance in commendable way.

We congratulate you again and wish you success in continuing the high achievement in HSE program at the JGC ME – Dolphin Onshore Facilities Project.

We wish all the best to take this record still higher.

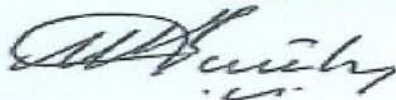
Yours Faithfully


Hidemi Maekawa
Site Manager
JGC Middle East Ras Laffan Site

for HSE

NASSER S AL HAJIRI CO. LTD
Congratulations on your achievement
of 15,000,000 Man-hours without LTI on
14th June 2007 at Dolphin Onshore
Facilities Project at Ras Laffan
Industrial City, State of Qatar.

Dolphin Onshore Facilities Project



Michael O' Bailli
HSES Manager



Hidemi Maekawa
Site Manager



Yanbu
Kingdom of Saudi Arabia

Certificate of Appreciation

is hereby awarded to

NASSER S. AL-HAJRI CORPORATION

*For the continual support and commitment to the CRISTAL
Loss Prevention Policy during the construction of C.E.P. 2
by all it's representatives which has achieved a company total of
4 MILLION MAN-HOURS WITHOUT A LOST TIME INJURY*


Graham L. Mills
Assistant Director

19.1.2008

THE NATIONAL PETROLEUM DEVELOPMENT CO. LTD



www.cristalsabia.com


Khalid Hamdullah
Director Projects & Ventures

مدير مشاريع ومغامرات

غاز
gas

سابك
sabic

GAS PHASE V11 ASU PROJECT

APPRECIATION

TO

M/S NASSER S.AL HAJRI CORPORATION

*In recognition for their effort for
the successful, timely completion of
the Gas Phase VII ASU Project*

Sep 2006 - June 2008



MOHAMMED S. BAJBA
Project Manager

GAS PHASE VII ASU PROJECT

In celebration for the safe & ahead of time Mechanical
Completion of **IBN ZAHR PP-III PROJECT**,

We wish to express our gratitude to

Nasser S. Al Hajri Corp.

For his untiring support & cooperation rendered
during the project implementation.

We would like to present this plaque as a token of appreciation
for his invaluable participation in this project.

05. August 2008

Awards this

CERTIFICATE OF RECOGNITION

to

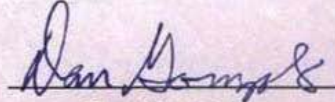
AL-HAJRI ~ K004

**For Being the most Consistent Performing
Contractor for this First Quarter of 2007**

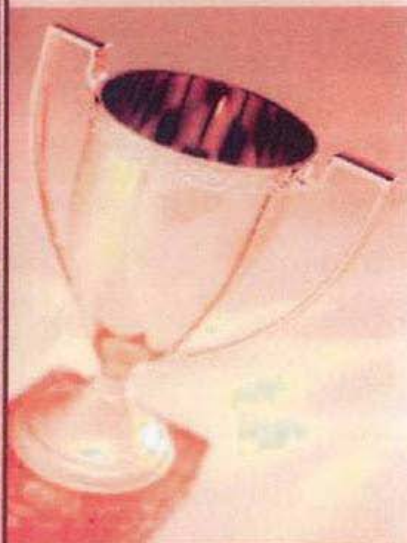
April 2007


Justin Haddock
Snr. HSE&S Manager


Frank Erichson
VP Construction Director


Dan Gonzalez
Construction Area Manager

ينساب
YANSAB



Date: 07 January 2007

Yanbu National Petrochemical Company (YANSAB)

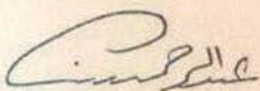
Contractor of the Month

YANSAB / PMC are pleased to award

NSH - K004

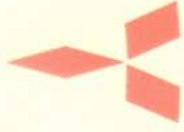
For attaining **“Best HSE Performance Contractor”**
for the month of **December 2006**


YANSAB PROJECTS MANAGER
SALAMAH AL-SUWAID


YANSAB PRESIDENT
ABDULRAHMAN AL-FAGEEH



A.M.C. INDUSTRIAL CONSTRUCTION CO. LTD



MITSUBISHI HEAVY INDUSTRIES, LTD.

AR-RAZI PLANT-V METHANOL PROJECT

BEST SUB-CONTRACTOR AWARD

This certificate is presented to

Nasser S. Al-Hajri Corporation

for consistently achieving exemplary safety performance for the period of
October to December, 2006.


A Nazir Mohamed
HSE Manager


Otohiko Meguro
Site Manager

South Yaman Petrochemical Company
YDBN-I Expansion Project



APPRECIATION CERTIFICATE

Nasser AL-Hajri Corporation
YDBN-IKC-029
Civil Works

YDBN Project Management Team is appreciating N. AL-Hajri for all efforts, supports, cooperation and understanding to fulfill YANPET expansion project requirements safely and on time
We wish N. AL-Hajri farther success.

Contracts & Procurement Mgr
Yusuf Bakr Bin-Omar

A handwritten signature in blue ink, appearing to read "Yusuf Bakr Bin-Omar".

YDBN Project Manager
Abdullah Saleem AL-Lugmani

A handwritten signature in blue ink, appearing to read "Abdullah Saleem AL-Lugmani".

This Certificate will not consider as a final clearance from Yanpet



QATARGAS 3&4 ONSHORE PROJECT



CERTIFICATE OF APPRECIATION

We congratulate **Nasser Al Hajri (NSH) Company**
for the remarkable achievement of Three Million Man hours worked without a
lost time injury on the QG3&4 Onshore project.

Qatargas 3&4 management appreciates the commitment
of NSH's management and employees
to safety and Incident and Injury Free Culture on site.

Kerr Johnston
Chief Operating Officer

Michael Britton
Senior Project Manager

Jim Gardiner
Onshore Project Manager

FLUOR
FLUOR ARABIA LTD.

Yansab Utilities and Offsites Project
Yanbu, Kingdom of Saudi Arabia

ينساب
yansab

CERTIFICATE OF AWARD

to

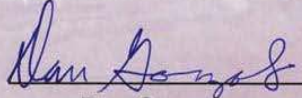
Al-Hajri ~ K004

For HSE Contractor for the Month

JANUARY 2007


Justin Haddock
Snr. HSE&S Manager


Frank Erichson
VP Construction Director


Dan Gonzalez
Construction Area Manager



JGC Middle East FZE
Dolphin Onshore Facilities Project

CERTIFICATE OF APPRECIATION

*In recognition of NASSER AL HAJIRI for your
contribution in achieving 28,238,429 Man-hours without
LTI on 25th Jan. 2007 at Dolphin Onshore Facilities Project
at Ras Laffan Industrial City, State of Qatar*


Michael O' Bailli
HSES Manager

Issue Date: 28th Januiary 2007

PETROBAU



Al-Jomaih & Petrobau S. A. Co. Ltd

PRESENT

THIS

CERTIFICATE OF APPRECIATION

TO

NASSER S. AL-HAJRI CORPORATION

FOR THE ACHIEVEMENT OF A SIGNIFICANT MILESTONE

THREE MILLION SAFE MAN-HOURS

WITH NO LOST TIME INCIDENT

at APSA Al-fasel PDH Project, Yanbu, K.S.A.

on the 26th of February 2007

FRANZ J. FRANKE
HSE MANAGER

HEIKO ADELMANN
SITE MANAGER



SAMSUNG ENGINEERING

Owner : Advanced Polypropylene Company
PMC : ABB Lummus Global
Contractor : Samsung Engineering Co., Ltd .
Project : APPC PDH/PP Plant in Jubail, Saudi Arabia

CERTIFICATE OF RECOGNITION

AWARDED TO

Nasser S. Al-Hajri Corporation

For their contribution towards the project achievement of
6,000,000 Man-hours without a lost time Incident / Accident.

Presented on this 26th day of January 2007
at APPC PDH/PP Project,
Al-Jubail, Kingdom of Saudi Arabia.

A. Al-Shalal Al-Ghandi
Executive President / APPC

MR. Afif Abdo
Project Director / ABB

Mr. Heung Sik Choi
Site Manager / Samsung Engineering

سابك
SABIC

SAFETY RECOGNITION AWARD

Presented to:

NASSER S. AL-HAJRI CORP.

In recognition of valuable contributions to the SHARQ 3rd
Expansion Project SAFE-HOURS milestone achievement of:

10,000,000

December 2006

شارق
sharq

FOSTER  WHEELER


KHALID J SAAD (Project General Manager)


COLIN SHUBERT (Construction Director PMC)



Owner : Advanced Polypropylene Company
PMC : ABB
Contractor : Samsung Engineering Co., Ltd.
Project : APPC PDH/PP Plant in Jubail Saudi Arabia

CERTIFICATE OF RECOGNITION

AWARDED TO

Nasser S. Al-Hajri Corporation

For their contribution towards the project achievement of
3,000,000 Man-hours without a lost time Incident / Accident.

Presented on this 18th day of September 2006 at APPC Project,
Al Jubail, Kingdom of Saudi Arabia.

Ali A. A-Ghamdi
Executive President / APPC

Afif Abdo
Project Director / ABB

Heung Sik Choi
Site Manager / Samsung Engineering

FLUOR®

TASNEE تصليب
Petrochemicals بتروكيماويات

I M T

INTEGRATED MANAGEMENT TEAM

Contractor of the Month

Presented to

Nasser S. Al-Hajri

Patrick Caughey
Construction Director

August, 2006

IMT SAFETY DEPARTMENT

CERTIFICATE OF EXCELLENCE

Aerial view of Sea Water Cooling Tower (3CT-9101)



This certificate has been awarded in recognition of the hardwork and commitment
that the workforce demonstrated whilst constructing a major civil structure
"Sea Water Cooling Tower" in a timely manner and to a
"Very High Quality Standard"

Nasser Al-Hajri

has been awarded
this certificate of excellence award on the TASNEE Project Jubail, KSA.

Pat Caughey

Pat Caughey
IMT Construction Director

S.K. Lee

S.K. LEE
Samsung Site Manager

David Gillbanks

David Gillbanks
IMT Quality Director

22 APRIL 2007

REF. NO. L-SSA-001

Date: 2nd of Jan. 2008

To whom it may concern

First of all, We are very much pleased to inform you that Nasser S. Al Hajri Corporation is finally selected as "Best partner" to be awarded by Samsung Group Chairman "Mr.Kun Hee Lee" " for their unbeatable performance in schedule, quality & safety and co-operative business partnership shown to Samsung Engineering during the assigned projects.

"HAJRI" is only one awardee in the year 2007 through the fair evaluation of various partners of Samsung Group such as Samsung Electronics, Samsung Heavy Industries and so on.

(Samsung Engineering is one of 35 subsidiary companies of Samsung Group)

We can say again that this award is the most honorable award by Samsung Group, Korea's biggest corporation.

We wish all the best Nasser S. Al Hajri Corporation for their future prosperity and would not hesitate to recommend them for any similar jobs.

Faithfully yours,

On behalf of

Samsung Engineering Co., Ltd. and Samsung Saudi Arabia



Shin-Youl, Kang
Vice President & Resident Director
Head of Samsung Saudi Arabia

نافذ بسيسو

كبير مسؤولي مجموعة عمليات التطوير

Nafez A. Bseiso

Chief Development Officer

Ref: CDO/106L/10/16
Date: October 12, 2016

Dr. Ravi Pillai
Managing Director
Nasser S. Al-Hajri Corporation
PO Box No. 31854
Doha, State of Qatar

Subject: **Congratulations on Two Years of Incident and Injury Free Work for Barzan Onshore Project**

Dear Dr. Pillai,

It is with great pride that I recognize Nasser S. Al-Hajri Corporation for its achievement of two years (730 days) Incident and Injury Free Days (IIF) on September 17, 2016 during its work on the Barzan Onshore Project. This time period represents over 7.5 million man-hours of IIF work completed by Nasser S. Al-Hajri.

Under the guidance and safety leadership of RasGas and JGC, Nasser S. Al-Hajri has developed a culture conducive to an injury free workplace on the Barzan Onshore site. During management walk-throughs and discussions with the workforce, it is obvious that your workers have internalized the values that lead to a safe and productive workplace. A safety culture such as this is difficult to achieve and yet, through dedication, perseverance and teamwork, your team has achieved just that.

As the project nears final completion through closure of remaining punch work and warranty claims, the challenges of completing these during simultaneous activities will continue to be ever present. During this time, I request that your team continues to uphold and reinforce the strong safety values we have adhered to thus far and maintain a primary focus on an Incident and Injury Free (IIF) culture.

My sincere appreciation goes to your organization for this remarkable accomplishment and the continuous dedication to embracing and sustaining RasGas' SHE&S expectations. This milestone is a well-deserved indicator of the commitment to world-class excellence in safety performance that continues to place RasGas, JGC and Nasser S. Al-Hajri at the forefront of safety leadership.

With best regards,



Nafez A. Bseiso
Chief Development Officer